# Laying the foundations

Annex E

**Embedding** and extending

Financially sustainable system

#### 2014/15 2015/16 2016/17 2017/18 2018/19 Prevention, Self Care • Weight Management and Wellbeing Smoking Cessation Care Hub(s) established Alcohol Strategy End of Life Care pathway embedded • Self care and prevention embedded **Integrated Care** Integration Pilots Community Mental Health pathways (including • Community Services Services Physical Health checks) embedded **Procurement** Review system • Patient Transport Services Review **Primary Care Reform** • Empowerment and Market Readiness • Co-Commissioning with NHSE throughout **Out of Hours New Models of Primary Care** • Referral Support Service **Procurement** Expanded capacity Risk Stratification Seven day working New partnerships Urgent Care ReformLiaison Psychiatry; Street Triage • Emergency Care practitioners **New System of Fully Integrated Care** Front Door Geriatrician embedded • Seven day working Resilience • Pathway Review and Redesign · New organisational forms Neurology Planned Care Lead contractor arrangements **Planned Care** Diabetes Total dedicated accountable MSK Procurement pathways budget Elective Orthopaedic Procurement Resilient System of Secondary Care EOL Pathway Review and Hospital Specialised Services and Co-commissioning Sufficient capacity Productive services Children's and SEN and Care Bill care Value for Money **Maternity** CAMHS • Specialised services in fewer centres Autism Review **Urgent** of excellence Asthma Cancer and End of Cancer Pathway Review Life Palliative Care Review Survivorship Agenda **Modernised Mental Health Services Mental Health** IAPT **Mental Health** Mental Health Service Review Sufficient IAPT Access Procurement Vale of York Bootham Inpatient Redevelopment • Fit for purpose estate Clinical Commissioning Group • Prescribing Review Parity of Esteem

# My Life, My Health, My Way: High quality care, in the most appropriate setting, to meet the needs of our population.

Our work will deliver a sustainable and high quality health service available to all to improve health and wellbeing across the Vale of York. Targeting Health inequalities, increasing parity of esteem between physical and mental health and providing local access to care. The CCG will provide system leadership.

Vale of York Clinical Commissioning Group

### You said, we did

Help people to stay healthy

Provide people with the opportunity to influence and change healthcare

Ensure access to good, safe, high quality services closer to home

Support people with long term conditions to improve quality of life

Improve health-related quality of life and end of life care

Implement local 'Care Hubs' across the Vale of York

High quality mental health services for the Vale of York, with increased awareness of mental health conditions

Ensure local healthcare services are sustainable

Ensure people have access to world-class complex and specialist care

Support health research in the local area

# **Our strategic initiatives**

Prevention, Self Care and Wellbeing: help people stay healthy through informed lifestyle choices, support people to self-manage long term conditions where possible

Integrated Care: coordinate health and social care services around the needs of patients to create a fully integrated out of hospital system of care

**Primary Care Reform:** improve the continuity of care and delivering services seven days a week through GP practices working together to support larger populations; enabling the Care Hub Model

**Urgent Care Reform:** improve and coordinate of all aspects of urgent care provision that ensure that patients are treated at home wherever possible

**Planned Care:** enhance the referral support service to ensure the right care is delivered for patients first time. Improve productivity of elective care

**Transformed Mental Health:** improve the management of people with mental health needs and improve their physical health through all new models of care across system

**Children's and Maternity:** give children the best start in life possible, promote healthy lifestyles and supporting self-management of their conditions

**Cancer and End of Life:** prevention, diagnosis and treatment; carers pathway

# **Enabling work**

Co-commissioning of primary care with NHSE

Primary care improvement hubs

Workforce planning

IT connectivity across the system

Shared care record and individual care plans

Sophisticated Commissioning and Contracting

Procurement choice and market readiness

Estates and infrastructure

Clinical data review and analysis

Assistive technology (referral support; community equipment)

Research and innovation

Prescribing

Carers and voluntary sector

# **Our improvement interventions**

- Drinking interventions and joint delivery of Alcohol Strategy and Wellbeing Business Plan with local authorities
- Weight Management (Selby)
- Smoking Cessation
- · Piloting of four Care Hub Models
- · Community services review and procurement
- Embedding urgent care, self-care and End of Life pathways in Care Hub Model
- · Patient transport services
- Referral support service and care plans for frail old people and complex needs
- Out of Hours review and procurement
- · Doctor First; Risk stratification
- Extended role of community pharmacy
- · Dentistry in residential homes
- Street triage and emergency care practitioners
- Psychiatric liaison in A&E
- · Paediatric zero length of stay
- Front door geriatrician
- Systematic service review and pathway redesign – ophthalmology, critical care review
- New pathways of care in diabetes and neurology; System resilience: planning capacity
- MSK and elective orthopaedic procurements
- · Mental health service review and procurement
- Autism review; dementia service development; IAPT expansion; prescribing
- Bootham inpatient redevelopment
- Children and Families Act: Special educational needs
- Regional work programme 2014-16
- Asthma, CAMHS and health reviews for looked after young people
- Palliative Care Review
- Cancer Pathway Review and Survivorship

#### Outcomes

#### **Quality outcomes:**

- Delivering on the NHS Constitution
- · Enhanced quality and safety of care
- Improved patient experience of care
- Increase in number of people having positive experience of hospital care

#### **Health outcomes:**

- Reduce the potential years of life lost (15%)
- Reduced emergency hospital admissions (by 14%)

outside of hospital (12%)

- Increase in proportion of older people living independently at home following discharge
- Improve the health-related quality of life of people with LTCs
- Improving physical health of those with mental illness (parity of esteem)
- Reducing Falls
- Improve dementia diagnosis

### Impact on activity 2014/15:

Elective	£.	27,757
First appointments	-£	335,863
Follow-up appointments	-£	816,443
A&E	-£	782,357
Non-elective	-£	1,489,179
Total	-£	3,451,600

# Impact on finances:

- Delivering on the NHS Constitution
- Financial sustainability of the Vale of York health economy.
- Increase productivity of secondary elective care (target 20% by 2018/19)
- Ensuring **Value for Money** for every £ spent.
- Contribution of QIPP schemes of £5m to financial gap of £9.4m

Our values will underpin everything we do: Quality • Governance • Engagement and co-design • Prioritisation • Equality • Sustainability • Empathy; Integrity • Respect • Courage